I seek your support to become an OMA Board Director for District 11.

I am a full-time primary care physician, practicing in offices, walk-in clinics and Emergency Departments (ED) throughout Scarborough since 1986. I work closely with specialist-colleagues at ED. **I have a proven record of adding values and helping physicians.** I envisioned the need for an improved delivery system for quality after-hours patient care in 1989. Subsequently, I oversaw the creation of Centenary After-Hours Clinic, Scarborough, had have served as its Chief Executive Officer ever since.

Building upon the Federal and Provincial Governments' Primary Care Reform initiatives, I furthered the concept of quality after-hours care by creating the first Family Health Group (FHG) in Scarborough in 2003. This FHG has now grown to a membership of more than 250 family physicians. I am its Chief Administrator.

As part of the solution to ED over-crowding, I championed and established the Alternative Funding Arrangement (AFA) at The Scarborough Hospital ED in 2004. I am the Chair of the AFA Committee, as well as its Business Manager. Under my administration, the AFA funding and physician hours of coverage has increased significantly in 2005.

I am more than just a grassroots MD. I obtained my MBA from the Rotman School of Management and have extensive management experience. I am active in fund raising and CME activities. I have been involved in teaching residents at ED for years and will expand this activity to the office setting in July, 2006. I am an active staff member at two large hospital corporations. I have an excellent relationship with my specialist-colleagues.

The OMA Board has recently become more transparent and has made positive inroads in its communication and dialogue with grassroots members. I believe that, in order for the OMA to continuously evolve so as to become a fluid and better organization, it must be renewed constantly by adding Board members with diverse backgrounds, and must focus itself more on **efficiency**, **effectiveness**, **responsiveness and accountability**. To this end, **I** would like to seek your support to enable me to contribute my management training by serving our profession through participation on the OMA Board.

I will strive to re-focus the OMA Board to think strategically, plan proactively, work collaboratively, act responsively and negotiate wisely with all stakeholders. These guiding principles can be applied to current as well as future issues such as revalidation, Information Technology, the changing health care landscape secondary to Local Health Integration Networks, physician resource planning, the next round of Master Agreement negotiations with the MOHLTC, to name just a few.

I believe I have the passion, the dedication, the training and, most important of all, the integrity to serve as your representative on the OMA Board.

"Be part of a wave of change at the OMA Board and to add values to the profession to make it a better organization for us all."